Comparable Company Analysis

companies for comparison—Omnicare and NCS Healthcare. For another, these two companies differ markedly business-the institutional pharmacy enterprise owned by Genesis. For one thing, there are only two public > The comparable company approach to valuation is less satisfactory when applied to the Neighbor Care

in profitability and valuation.

> For the trailing twelve months through June 30, 2001, NeighborCare eamed an EBITDA margin on sales of 7.5%, almost exactly the mid-point between Omnicare's 12 % and NCS' 4%.

For the same time period, NeighborCare camed a return on capital of 13.8%, somewhat nearer to Omnicare's

17.4% than NCS' 5.4%.

schedule. This loss of business is estimated to cost Genesis \$13 million of annual cash flow, or more than 15% of > While management believes growth lies ahead for NeighborCare, the company is in jeopardy of losing its contract with Mariner, a customer now paying rates substantially higher than the Medicaid reimbursement

NeighborCare's trailing twelve-month EBITDA.

>Omnicare trades at a multiple of 11.7 times EBITDA, while NCS trades at 6.8 times. In view of NeighborCare's lesser profitability and imminent threat to earnings, an Omnicare multiple is inappropriate. But the NCS multiple

is also unsatisfactory.

>Our judgment is that NeighborCare would be valued, as an independent company, at a multiple of 9.0 to 9.5 times trailing 12-month EBITDA, or a dollar value of \$762 to \$804 million. CHILMARK

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Comparable Company Analysis

Conclusion

Taking into account the relatively clear public market data as to nursing homes and the less clear profile of institutional pharmacies, we believe the comparable company trading approach yields a value for Genesis, NeighborCare and Multicare as follows:

<u>Low</u> High	\$ 407,000 \$ 624,000 \$ 762,000 \$ 804,000 \$1,169,000 \$1,428,000	\$ 269,000 \$ 416,000	\$1,438,000 \$1,844,000
A		€	
	Genesis: Long-Term Care Business Institutional Pharmacy Business Total	Multicare	Genesis/Multicare Combined

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Exhibit C

Discounted Cash Flow Analysis

Under a DCF valuation, estimated future cash flows are discounted back to the present at A

the Company's weighted average cost of capital.

combined) compound growth rate, as a reasonable estimate of future profits. The higher legislated to continue until September 2002. The Company, however, assumes they will We use the Company's business plan, which shows a 4.5% per year (Genesis/Multicare reimbursements for Medicare patients from BIPA, which began in April 2001, are only A

continue indefinitely. This assumption makes the plan estimates somewhat optimistic. The Cost of Capital is derived below, and we estimate it to be between 9% and 11%.

DCF analysis then applies "exit multiples" to the final year's cash flow to establish a A

terminal value, which is then discounted back to the present.

For both Genesis and Multicare, however, this approach to valuing the future is arguably too optimistic. Neither company earns, in its business plan, a return on invested capital equal to or greater than the cost of capital. For companies of this type, value is reduced as capital is added. We therefore believe the exit multiple should be on the low end of the range of trading multiples for public nursing home companies, and use 6.5x. A

The DCF calculation for the combined company yields a value of \$1.46 billion. A

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Discounted Cash Flow Analysis

Projections

3.2% 1.5% CAGR 2001-2006 (51.0) (51.0) (49.8) (28.5) 68.1 81.4 6.3% 63.0 \$ 2,610.7 F72106 78.3 6.3% Commany Projections (as partemined by UNS) FY2004 FY2005 1 2,476.0 60.7 77.4 6.3% (5.6) (5.6) (5.6) (5.6) (5.6) (5.6) \$ 2,349.1 56.5 75.2 6.2% 64.15 (1.15) (1.19) 2.5 \$ 1,229.3 5% 170.4 (46.8) (41.8) 12.00 48.8 5 2,126.7 FY2002 Forecast FY1981 6.0% \$ 2,039.8 \$ 158.4 18.5% of EDITA NOPAT (net operating profit after lates) After-Tax Return on Capital (NOPAT / Avy. Capital) GENESIS HEALTH YENTURES STANDALONE. Less: Capital Expenditures Less: Working Capital Funding Free Cash Flow EBITDA Less: Taxes Depreciation

						MARK
\$ 570.7 97.0 86.4					74.8	\$ 1,283.5 \$ 1,283.5 CHIL
\$ 541.5 90.4 82.0	713.9	493.8	268.9	1,481.6	66.9	\$ 1,269.7 \$ 1,255.5
\$ 514.0 84.3 77.8	676.1	511.8	255.6	1,443.5	59.7	\$ 1,228.0
\$ 488.0 78.6				_	52.8 138.7	\$ 1,214.6
\$ 469.0 73.8	613.2	\$31.6	23.23	1,777.1	47.1	\$ 1,181.9
\$ 453.7 70.0	5912	538.5	223.1	1,352.8	47.6	\$ 1,170.1 \$ 1,170.1
		:	•			
Canital Accounts receivable	programmer assets The current assets		Net listed assets On a set of the	CAPITAL ASSETS	Less: Accounts payeble Accounts tabilities and rabes mirrent liabilities	Actrico incinio me como CAPITAL Average Capital

Discounted Cash Flow Analysis Projections

		,						8010	
		Forecast		Cumpant Profe	Cumpart Projections (as aresented by CSEB)	ted by CSFB	- Change	3001-1086	
SHIM COLOUR COLUMN		FY2001	FY2081	FYJ9EJ	FY2004	COLITA			
Operation		\$ 641.8	\$ 670.1	\$ 690.5	\$ 711.5	\$ 733.1	\$ 755.3	1.3%	
		3	465		\$ 65.2	5 67.3	\$ 69.5	4.4%	
ESITDA	38.5% of EBITA		•				(18.2)		
Less: Carial Expenditures				(10.8)		(i.i.i) 22	(12.1)		
Less: Working Capital Funding Free Cash Flow			\$ 36.6	\$ 38.7	\$ 19.4	\$ 40.4	\$ 41.4		
Depreciation		\$ 21.5	\$ 21.6	\$ 21.8	\$ 21.9	\$ 22.1	\$ 222		
		21.2	\$ 23.2	\$ 25.5	\$ 26.6	\$ 27.8	\$ 29.1	%5°9	
NOPAT (net operating profit after taxes) After-Tax Return on Capital (NOPAT / Avg. Capital)			ı	6.5%	7.0%	7.6%	\$2%		
Capitel						* 600.	1361		
Accounts receivable		\$ 110.6	2 11.9	rsi .	\$.				
inventory		18.4		193	19.9	20.5	112		
Other current assets Total		129.0	130.7	134.6	138.7	1429	7/8		
No five and	•	479.7	468,5	457.5	446.9	436.5	426.4		
	••	•	•	٠	•	•	•	•	
Other long-term assert (exclouing mangores)				5	485 K	579.4	573.6		
CAPITAL ASSETS		£08.7							
Less									
Accounts payable Account labilities and other current liabilities		195.3	199.7	205.3	2115	217.9	224.5		
CAPITAL		\$ 413.4	2 400.0	3 386.8	\$ 374.1	\$ 361.8	349.1		
Average Oppital			•				_	CHIT.MARK	

Discounted Cash Flow Analysis Projections

	1			!				
		Rorecast		Company Pro-	Company Projections (as presented by UBS)	ated by URS		CAGR
		FYZ661	FY2001	FY1983	FY1004	77,1005	r72406	Z002-L00Z
GENESIS HEALTH VENTURES CONSOLIDATED								
		\$ 2,545.4	\$ 2,660.7	\$ 2,783.7	\$ 2,924.5	\$ 3,073.1	\$ 3,229.9	4.9%
Revenue					2546	100	2,000	4.5%
EDITDA	38.5% of EBITA	\$ 214.5	\$ 229.7 (61.2)	5 235.2 (65.1)	(1.23) (65.1)			<u> </u>
Text taxes			(52.2)	() () () () () () () () () ()	2 5	(25.8)	(28.5)	
Less: Working Capital Funding			\$ 96.2	\$ 102.8	\$ 101.4	3 104.8	\$ 107.2	
FICE LAST FIOW		\$ 66.6	\$ 70.4	\$ 74.3	\$ 78.4	\$ 82.8	\$ 873	
Depreciation		•			200	s 107.2	\$ (10.5	4.0%
NOPAT (net operating profit after taxes)		\$ 91.0 \$7.8	5.1% 6.1%	6.3% 6.3%				
Capital					,			
Accounts receivable		\$ \$02.6	\$ 516.7	\$ 536.5 78.6	\$ 563.4 \$4.3	5 591.7 50.4	67.0	
Inventory		85.9	89.2	93.1	21.5	102.5	2763	
Other curtail afters Total		658.5	679.7	788.2	43.4			
Yang amande		1,062.7	1,050.5	1,030.6	0.600,1	185.7	960.5	
NET INCO EDUCATION OF THE PROPERTY OF THE PROP	•.	1,731	0.07.1	176.4	184.4	193.0	202.2	
Other long-torm states (excessing minings)	•		- 050	1.015.2	8 810 1	1.963.3	0.882,1	
CAPITAL ASSETS		1,488,1	7,006	10.61		•		
Less		63.4	62.1	67.5	73.6	81.6	87.8	
Accounts payable Accounts jubilities and other current liabilities		229.0	231.5	236.8	243.5	743.1	Amer	
CAPITAL		\$ 1,601.9 \$ 1,601.9	\$ 1,606.6 \$ 1,604.3	\$ 1,610.9	\$ 1,621.5	\$ 1,632.8	\$ 1,645.2 \$ 1,638.9	
VACUES CIPITAL								

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Discounted Cash Flow Analysis Weighted Average Cost of Capital

Weighted Average Cost of Capital Low Illeh	5.0% 5.0% 12.0% 15.0% 9.2% 11.1%	5.3% 5.3% 12.0% 15.0% 8.7% 10.2%	5.1% 5.1% 12.0% 15.0% 9.1% 10.9%
Tox Rate	38.5%	38.5%	38.5%
1 1	Ξ	3	Ξ
Rate of Return	8.1% 15.0%	8.6% 15.0%	8.2% 15.0%
Rate of Low	8.1% 12.0%	8.6% 12.0%	8.2%
	39.1% 60.9%	50.9%	41.6%
Pro Forma Canitniization	\$ 440.0 685.0 \$ 1,125.0	\$ 184.0 191.0 \$ 375.0	\$ 624.0 876.0 \$ 1,500.0
3101	Debt Equity	THE MULTICARE COMPANIES Debt Equity Total	GENESIS HEALTH VENTURES CONSOLIDATED Debt Equity Total

[1] Represents the standard range of equity returns for publicy traded companias.

Discounted Cash Flow Analysis Genesis Health Ventures Standalone

TERMINAL VALUE (present value)

			٤	citolin	AUON Pa	2			EE	EBITDA Multiple	임하	
			16%		20%	=	1.0%		6.5x	7.5x		8.5x
Future Value (end of fiscal 2006)	csl 2006)	\	904.7	~	814.3	-	740.2	5 7	1,283.1	\$ 1,480.5		\$ 1,677.9
DISCOUNT RATE	9.0% 10.0% 11.0%	•	588.0	4	505.6	5	439.3		833.9 796.7 761.5	\$ 962.2 \$ 919.3 \$ 878.6	22 23 16	\$ 1,090.5 \$ 1,041.8 \$ 995.8

	11.0%	\$ 236.3
Discount Rat	10.0%	\$ 242.4
	7.0.6	\$ 248.8

ENTERPRISE VALUE	2				- 1	-	
	•	Torm	Torminel Canitalized NOPAT*	OPAT*	Termin	Terminal EBITDA Multiple	ultiple
	•	7000	10.0%	11.0%	6.5x	7.5x	8.5x
	74.0	9,0 %	AJ COD T		\$ 1,082.8	\$ 1,211.1	\$ 1,339.4
DISCOUNT	5/11/6 10/08/		\$ 748.0		\$ 1,039.1	\$ 1,161.7	\$ 1,284.3
KATE	11.0%		•	\$ 675.6	\$ 997.7	997.7 \$ 1,114.9	\$ 1,232.0

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Represents net (
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Discounted Cash Flow Analysis The Multicare Companies

TERMINAL VALUE (present value)	(present value)							,					
											1	ا	
			S	Italiza	Capitalized NOPAT*	2			E	È	EBITDA Multiple	<u>e</u>	
		6		=	10 0%		11.0%		6.5x	_	7.5x		%2x
Future Value (end of fiscal 2006)	Iscal 2006)	\$ 323.	323.2		290.9	5	264.5	<u>ب</u>	451.8	∽	\$ 521.3	"	590.8
DISCOUNT RATE	9.6% 10.0% 11.6%	*	216.1	4	180.6	•	156.9	W W W	293.6 280.5 268.1	w w w	338.8 323.7 309.3		383.9 366.8 350.6
VALUE OF FREE CASH PLOW (present value)	CASII FLOW (pre	sent valu	9					\Box					
				1		Disc	Discount Rate						
				"	9.0%		10.0%		11.0%				
				44	\$ 152.2	**	\$ 148.2	573	144.4				

	Multi	65x 7.5x 8.5x	\$ 491.0	\$ 471.9	\$ 453.8
	Terminal Capitalized NOPAT*	ا.	\$ 162.2	1289	\$ 301.4
ENTERPRISE VALUE	1 5 5			.	RATE 10.0% 11.0%

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Discounted Cash Flow Analysis Genesis & Multicare Combined

TremMINAL VALUE (present value)	(present value)						
Limited					EE	ERTTDA Multiple	
		Ö	Capitalized NOPAT*	1	1	7.5x	8.5x
		%0.6	10.0%	11.0%	D-3X	2 100 C 2	\$ 2,268.7
Trans Value (end of fiscal 2006)	scal 2006)	\$ 1,227.3	\$ 1,104.5	1,004.1	\$ 1,734.9	g:10017	i i
	%0.6	3.797.6			\$ 1,127.5	\$ 1,301.0 \$ 1,242.9	\$ 1,474.5
RATE	10.0%		\$ 685.8	\$ \$95.9	\$ 1,029.5	\$ 1,187.9	\$ 1,346.3
					Γ		
VALUE OF PREE C	PREE CASH FLOW (present value)	resent value)			-		
				Discount Rate	-		
			%0.6	10.0%	11.0%		
			\$ 196.9	\$ 386.7	376.8		
					ļ		

ENTERPRISE VALUE

Exhibit D

Current Market Pricing Valuation

- Traditionally, Bankruptcy Courts have disfavored valuations based on market trading levels for the liabilities of companies in Chapter 11. The view has been that bankruptcy creates a taint on a company, and that resulting prices are unreliable. A
 - Nonetheless, Genesis/Multicare presents an interesting case for reconsidering that approach. 11 trading in those liabilities, and a Plan and Disclosure Statement are on file. In any other The liabilities are large, hundreds of millions of dollars have been invested in post-Chapter financial market, prevailing market prices against similar facts would be at least noted.
 - Valuing the debtors according to the trading value of those liabilities produces a value for Genesis of \$1.25 billion, a value for Multicare of \$414 million, and a combined company enterprise value of \$1.66 billion. A

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Current Market Pricing Valuation

	1 1 2	Market	Market	1
	Amount	Price	Value	ı
CENESIS Priority/Administrative Claims Other Secured Claims Senior Lender Claims General Unsecured Claims Senior Subordinated Claims Total June 2001 LTM EBITDA	\$ 225,000 120,077 1,109,481 * 80,069 387,425 \$ 1,922,052	100.0 100.0 76.5 [1] 11.0 [2]	\$ 225,000 120,077 [1] 848,753 8,808 [2] 42,617 \$ 1,245,254 \$ 158,000	8 2 2 2 2 2 2
MULTICARE Priority/Administrative Claims Other Secured Claims Senior Lender Claims General Unsecured Claims Senior Subordinated Claims Total June 2001 LTM EBITDA Valuation Multiple	\$ 10,000 26,318 443,400 26,439 \$ 763,974	100.0 100.0 82.0 [1] 5.0 5.0 [2]	\$ 10,000 26,318 [1] 363,588 1,322 [2] [2,89] \$ 414,119 \$ 49,000	00 12 12 18 18 18

Represents the currently outstanding face amount of prepetition debt, excluding the \$40.0 million
 Tranche II toan that was repaid as part of postpetition adequate protection payments. Prepetition interest
 (\$44.0 million) and postpetition interest (\$112.0 million) have been paid as part of the adequate protection

payments.

[1] Pricing from Devische Bank as of August 21, 2001.
[2] Pricing from Imperial Capital as of August 21, 2001.

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Current Market Pricing Valuation

Market Value	\$ 235,000 146,395 1,212,341 10,130 55,508 \$ 1,659,373
Claim Amount	\$ 235,000 146,395 1,552,881 106,508 645,242 \$ 2,686,026

207,000 8.0x

June 2001 LTM EBITDA Valuation Multiple

Senior Subordinated Claims General Unsecured Claims

Total

Senior Lender Claims Other Secured Claims

٠.,

GENESIS/MULTICARE COMBINED

Priority/Administrative Claims

Exhibit E

Impact of Valuation Range on Creditor Recoveries

our view of the fair valuation of the Company as a whole, and Optimistic - the high end of different valuation levels: Conservative - the low end of our valuation range, Most Likely valuation has been filed, we have prepared the following recovery summaries using three pharmacies have risen in the past year, and that a challenge to confirmation based on Recognizing that market valuations of nursing home companies and institutional our valuation range. A

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GENESIS ITEALTII VENTURES FLAN OF RECRGANIZATION Recoveries - Coincepolive

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Single Valuation - Compered	der fire plen!
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	Priority/Administrative Cluims CLASS Q1 - Debts Secured Chiles CLASS Q1 - Series Lander Chiles CLASS Q2 - Gernal Uniocated Chiles GLASS Q3 - Series Seberdiesed Chiles TOTAL	Priority/Administrative Cinital CLASS MI - Oaker Secored Chims CLASS MI - Serior Leaver Chims CLASS MI - Serior Secore Chims GLASS MS - Sprior Secore Indeed Chims	Prothy Manistrales Cales CLASS GIMI - Ober Street Cales CLASS GIMI - Ober Lader Chies CLASS GAMA - Grain Unecome Glains CLASS GAMS - Spior Subordinated Glains

[1] Represents the common good plant the value of the warranky warrank value represents the part has been and include a variant part and of the warranky warrank value represents the part of the part

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CENESIS HEALTH VENTURES FLAN OF REORGANIZATION Recoveries - Most Likely

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	RMENTY 100.0% 100.0% 45.0% 10.1% 70.0%	Accord 100 074 100 074 100 074 100 074 10 17
	115,000 118,000 118,004 11,044 11,11 12,11 13,11 14,11 15,11 15,11	1 14,000 26,000 26,000 2,101 28,619 2,015 2,015
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		Nobe [4]
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	39,414 1,400	Shares V
5 (,441,000 5 23,42	Accres 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%	ARCHOT 4.0% 4.0% 2.0% 2.0% 2.0% 2.0%
	Stein	Preferred Spark 5 11,600
\$0.00 \$1.00	RATIONAL SOLUTION OF THE SOLUT	Reserve 190.6% 11.7% 6.0% 8.0% 8.0% 74.1%
A - marian	CBPTSSS HEALTH VENTURES FINEY S 225,000 10.0478 FINE 125,077 100.09 FINE 94,723 2.659 FINE A 695	THE MULTICAN COSPACIES THEN S INDO 100 OF 12 OF
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Denail Vielling Condens Vielen - Head Libery (implied Book Price (under the pine)		23,000 25,000
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	Adequete 5 Preterios 5 112,000 1 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 2,000 1 1 1 1 1 2,000 1 1 1 1 1 2,000 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	Chin America 2 22,000 2 22,000 1 20,000	Chin Amerik
	Merly/Mailthreibre Claims CLASS 03 - Other Secured Claims CLASS 03 - Senior Linder China CLASS 03 - Senior School China GLASS 03 - Senior Schoolinated China:	Priority/Admibilizative Claims CLASS 341 - State Looker State Claims CLASS 441 - Semire Looker Claims CLASS 442 - General University Claims GLASS 443 - Semire Subservate Claims GLASS 443 - Semire Subservate Claims TOTAL

	10116 1 255,000 1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	\$ 1,77,000
	GON GON 33,7% 18,7%	Ž]
	11.011 11.013 11.013	\$ 974,600
	Marraelt Warraelt Syll	4.599
	Bhurd 	41,000
	Accress a cox a co	X Z
_	Speck 5	\$ 42,500
DAMBINED	Assessed rotation rot	X1.1%
Cenesisaulticare combined	5 235,000 146,395 242,603	\$ 624,800
CENTRIC	2000 2000 1.6% 2.0%	£.3
	Cash 3 25,000	23,000
	8.0% 8.0% 8.0% 7.3% 2.0%	§ 5
	Adequate Protection S	\$ 113,000
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	Priority (Administrative Chien CLASS GLASI - Grier Secured Chien CLASS GAMA - Brake Laster Chien CLASS GAMA - Oceani Unecount Chien	CLASS GSMS - Scaler Subordinant Chime TOTAL

GENESIS HEALTH VENTURES PLAN OF RECACANTZATION Receverits - Optimistic

	Title Accress 1 224,000 190,006 130,077 190,095 14,817,778 84,006 [3] 84,766 14,206 84,766 14,206 84,766 14,206	Tall Accord 18,100 100,256 26,311 198,096 3,320 14,78 3,320 14,48 47,551 61,378	12.50 2.00 2
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CENESIS HEALTH VENTURES	Sels Arrange 110,077 190,095 19,033 4.4% 1,033 6.9% 1,040,000 21.9%	THE MULTICARE COMPANIES THAT BASE 10,000 168 6% 1686 16,100 168 6% 1686 16,000 168 6% 1686 16,000 168 6% 1686 1696 168 6% 1686 1696 168 6% 1686 1696 168 6% 1686 1696 168 6% 1686 1686 168 6% 1686 1686 1686 1686 1	CENESISMULTICARE COMBINED CENT. 115,000 164,095 CENT. 115,000 144,095 CENT. 115,000 144,
CENESI	Conh America AGN AGN AGN AGN AGN AGN AGN AGN AGN AGN	Cod Accessory 5 21,000 1.6% 2.5% 2.5% 2.5% 2.5% 2.5% 2.5% 2.5% 2.5	Con Investory 5 12,000 0.45% 15
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	Cubn Adequate S 235,000 \$	Cuth Against 5 11,000 20,116 411,00 14,00 14,00 15,00 21,211 2 15,511	Claim Administration 5 Trust 1,555,000 5 Trust 1,555,000
	Priority/Administrative Chiefer CLASS CO: Other Secured Chiefer CLASS CO: Senior Lewise Chiefer CLASS CO: General Unicornol Chiefer GLASS CO: Senior Suberdisante Chiefer 707AL	Priority Administrative Cloims CLASS MI - Other Secured Chilese CLASS A43 - Seriele Lander Chilese CLASS A44 - General Unsecured Chilese (DLASS MS - Seriele Subordizated Chilese TOTAL	Princip/Administrative Chiens CLASS G1947 - Sher Second Chiens CLASS G1946 - Sher Second Chiens CLASS G4944 - Great these. Chiens CLASS G4945 - Serier Schoot Chiens 'TOTAL

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Exhibit F

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Exhibit G

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Exhibit 1

LONG TERM CARE COMPANY COMPARABLES (NON-BANKRUPT)

Beverly Enterprises Inc.

Company operated 531 nursing facilities with 59,580 licensed beds, 34 assisted living centers, Beverly is one of the largest operators of nursing facilities in the US. As of 2/28/01, the 165 outpatient therapy clinies, and 58 hospice and home care centers.

Manor Care Inc.

scryices. At 12/31/00, the Company operated 298 skilled nursing and 56 assisted living facilities, assisted living, subacute medical care, rehabilitation therapy, home health care and management 87 outpatient rehabilitation clinics, one scute care hospital and 78 home health care offices that Manor Care is a provider of a range of bealth care services, including skilled nursing care, include the offices of In Flome Health, Inc..

Extendicare Health Services Inc.

National Healthcare Corporation

assisted living facilities with 622 beds. The Company also operated 33 homecare programs and 473 retirement apartments. National provides nursing care as well as ancillary therapy services specialty units, subacute carcunits, Alzheimer's care units, homecare programs, assisted living to patients in a variety ofsettings including long-term care nursing centers, managed care National operates or manages 74 long-term health care centers with 9,747 beds and 13 centers and independent living centers.

and retirement facilities at 12/31/60. The company also provides selected services to 12 nursing

facilities. In total the Company serves 18,753 nursing beds and 1,925 assisted living beds.

The Company operated 171 nursing facilities (155 owned) and 41 (36 owned) assisted living

Extendicare is one of the largest providers of long-term care and related services in the US.

Kindred, Inc. is a provider of long-term healtheare services which emerged from bankrupteyin approximately 40,000 licensed beds. In addition Kindred operated 56 hospitals with 4,886 April of this year. As of June 30, 2001, the Company operated 315 nursing centers with beds and an institutional pharmacy business.

Kindred Healthcare, Inc.

(formerly Vencor)

Harborside Healthcare Corporation

Harborside provides long-term and subacute care and other specialty medical services in 50 skilled nursing facilities (as of December 31, 2000) in four principal regions: the Southeast (Florida), Midwest (Ohio and Indiana), New England (Connecticut, Massachusetts, New Hampshire, and Rhode Island), and the Mid-Atlantic (New Jersey and Maryland.)

LONG TERM CARE COMPANY COMPARABLES

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				After Tax Return on Capital **	**0.7 \$ 155,111	7.17 \$ 225,996	••	2.5%2 e	1 17,71 £	5 TO 2	<u>.</u>	0000	••	E.
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Long term care company comparables

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Most Recent Flees Verr Most Recent Charles Reported Mentits Ended Mentits Ended Stock Price at Eld-OI Exercise Price Exercise Price	Decod Jun-01 6 104,346 8 12,16 8 12,16 5 3,81 8 1,172,700	DE-00 Am-01 6 103,106 2 21,17 8 21,18 1 1,34 1 1,34 1 1,34 1 1,34		Deedd 6 12 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	F 25 E 2	Dec-00 Jun-01 6	
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	\$ 1,172,700 \$. 100.0	\$ 3,213,814	_	517. 8 [4]	3 12.31	•	
MAILKET CAPITALIZATION	1 100.0			13.7	42 S L,107,270		5 965,874
	100.0	136.000			. 52	04,750 s	\$ 87,040
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pricing. Motor		149,705	200,000		2	Ξ	188,444
	100.0	100.0	87.0	•	100.0	62.0	500 504
Office Debt	200,000	200,000					Ę
archig.	197.047	41,012	47,350	49,662		~	13,651
	100.0	100.0	1908	١	,	ŀ	
roral Deer	110,017	\$ 716,717	\$ 399,116	15 CE -	M	05,81 2 3	•
			***	50(13)	102.536	5 5 (24.136	\$ 392,178
TOTAL DEBT @ FMV		•	•				;
Other Livelibles Other Englishmen	164,900	 E	34,206	 E		• •	16,316
				•	•	•	
Lest: itertalmenta Less: Chah	(100,007)	(51,212)	(612)	(65,011)	(134,263)	(11,940)	(45,859)
	\$ 2,03,640	\$ 3,911,219	\$ 505,932	\$ 215,431		~	S LUXALI
free Mel Lease Debt	919,112	179,200	145,760	519,672	172 2,066,560 123 5,3,16,701		25,199,1 2
ADJUST ED ENTBARKSAR VALLUE	******						
Net Detr (including other liabilities) @ FMV	\$ \$61,940	\$ 697,405	\$ 412,157	\$ (16,63) (16,63)		•	
Implici Lear Deb Adjused Na Debi @ PAV	51,781,052	2 67603	\$ 367.917	***	10,012,13	1 331,480	\$ 1,917,654

[1] On 1/200, Beverly entered into an agreement with the U.S. Deparament of Justice which called for \$145 million of withholdings from Beverly's biverity's biverity by the second in a se

LONG TERM CARE COMPANY COMPARABLES

\$ 10 000, erept per there empired.

Non-Dankrupt Average	25, 28, 28, 218, 218, 218, 218, 218, 218,	24.6% 43.6% 28.6% 100.0%
Liarberride Ni Medibleger HBR Dec-00 Jun-01 6	50 0 5114 90.1%	25.0% 49.0% 26.0% 100.0%
Kindred Kindred Kindred VCRIQ Dec 00 And 01	312 40,189 16,155	21.9% 48.3% 31.1% 100.0%
Nuthanel Iterliberer (F NINC Dec-00 Jun-01	74 13 94.2%	29,0% 41.0% 30.0% 100.0%
Extendisare Health Syrra Doc-00 Jun-21	155 36 36 51,599 15,589	24.0% 51.0% 25.0% 190.0%
Manor Care HCR Dec-30 Jun-01	298 56 46,020 16,030	24.0% 33.0% 45.0%
Brearly Enterphiles GEV Dec-40 Jen-61	511 54,340 87,098	20.05 20.05 20.05
Most Rectat Flats Year Most Recent Quality Reported Mostlus Ended	OPTRATING DATA Operation Speliates & 1223/06 Shifted Narion Position Asstroed Living Position Living Position Tead Operatory Tead Operatory	2000 Payer South (% of revenues): Medicant Medical Medical Prient & Other

LONG TERM CARE COMPANY COMPARABLES fin BODE, except per share amends

Mos Bestert Fiscal Your Most Restert Quarter Reported Mostles British	Deerry Dee-00 Jun-01	Manny Core HCR Doc-00 Jun-01	Extenditare 	National Medificate NIC Dec-00 Jun-B1 6	Kindred (htmethy Vester) VCRUQ Dec-00 Jun-01	Herboride Herkhere HBR Dec-00 Jun-01 6	Non-Bankrupi Avii bil
44 Calent Retenet: 1991 1999 2000 277D LYTD LYTD	8.2,812,272 1,346,672 2,637,170 1,201,244 1,201,241 2,675,973	\$ 1,209,047 2,105,443 2,80,578 1,201,529 1,151,163 2,530,942	\$ 1,140,433 994,985 907,488 394,221 460,009	\$ 404,299 406,161 419,880 187,100 217,126 310,854	\$ 2,999,739 2,665,641 2,488,542 1,523,733 1,428,890 2,982,835	\$ 311,044 320,615 327,572 168,213 198,995 1,893,995	\$ 1,646,133 1,502,233 1,502,173 1,502,173 116,154 716,153
Dibar Recentual: 1991 1990 2000 2000 27TD LYTD LYTD	u			\$ 36,955 33,884 46,535 20,350 14,453 52,352	•		\$ 6,139 5,647 7,756 7,185 2,414 8,775
Special Resembnis 1994 1999 1999 1999 1999 1999 1999 199	\$ 2,812,222 2,546,172 2,633,870 1,739,446 1,730,446 1,731,733	\$ 2,209,007 2,135,345 2,300,578 1,301,539 1,531,165 2,530,942	3 1, 140,435 994,983 997,483 394,221 464,009	\$ 441,214 446,145 462,415 201,406 231,606 433,206	\$ 2,990,739 2,645,641 2,848,942 1,523,773 1,538,140 2,942,835	5 311,046 300,615 321,672 166,213 11,495	\$ 1,652,297 1,510,901 1,599,928 121,497 786,166 1,612,159
Spiriter. Waste & Brossille: 1998 1999 1999 1990 YTD LYTD LTM	8 (,572,910 1,572,910 1,672,910 1,572,910 105,551	• , , , , ,		20,348 242,566 249,053 109,021 278,046	51,753,057,1 725,681,1 529,558,1 1,518,674 1,518,674	, , , , ,	\$ 610,185 \$44,574 \$81,277 \$100,197 \$21,730 \$95,315
Diber December Encounts 1994 1999 2000 LYTD LYTD	\$ 154,631 613,335 613,337 134,030 136,030 665,311	\$ 1,793,972 1,769,402 2,046,313 1,113,367 941,606 2,111,346	\$ 999,671 887,748 814,830 355,563 400,648 761,547	22,711 2 090,911 32,421 873,42 011,03	1,262,44 1,263,91 167,14 147,18 10,239 10,239	206,713 206,716 206,745 146,745 176,715	1 (12,01) 21,121 21,121 40,171 21,193

LONG TERM CARE COMPANY COMPARABLES follows

	Deverly	Meag	Hedit Svo	Test Pears	[bracky Vender]		Average Average
	E-MCO PLOSE	Ų.		ZIZ	VCIUQ		
22	9	- S	Des-00	De:-00	90-93C		
Most Recent Figure 168	TO SEC	D-Car	9	Jes O	- C-13-1	9	
Months Ended	v	•	•	•	•	•	
Ment	434 611 4	200	15.195	\$ 46,052	\$ 234,144	\$ 72,412	\$ 73,044
1998	201761 C	28.21	14.006	46,757	305,120	72,394	\$7,746
5661	98677	22.400	12.632	45,893	158,770	KKK	80,633
2000		11.200	157,1	20,533	129,160	14,374	40,153
	42.50			23,969	129,160	11,324	40,216
וגעם	116 100	22.400	1230	42,499	258,320	27,325	10,602
LIAN.	a repair of emorging f	iom bankaupicy in	April 2001 "amile	direct" for the res	pocitive periods.		
Appropriate Brown Mar.				1		****	EPENDED I
SELL-CARCING CANSERSA.	\$ 2,633,135	\$ 1,111,592	\$ 1,014,966	* 407,927	\$ 3,269,611	283,123	*
1998	311416	1,717,203	906,546	404,113		296,	(44,046)
1999	2.402.601	2 568 985	133.162	413,272		302,556	1,461,499
7000	1 234 (03)	1,124,567	364,316	(8),235	1,431,789	150,719	748,478
	100-681	979 1266	116,611	11,531	١	14.95	P25 22
	247755	2,193,746	738,077	362,976		215,222	1,438,907
Ž.	•						
Dearteirting & Amonipating		,		•	* 144.617	9118	16,237
1661	\$ 93,772	22,811 \$	17/1/2	74741	•	10.249	63,643
664		109'51 3	22,92			(0.210	61,027
2000	190'0B	180.57	107.01	691.3		4431	715,217
£		107'53	22.485	5(93)		1161	30,238
	196'56	124,494	40,04	15,397	77,006	1776	60,027
Ě							
Non-Recurring Dames	4 \$1.007	2 273 261	4 (93,337)	23,052	•	\$ 17,172	\$ 59,201
266	314 853		,				
866	70, 71						Ē
	13.50	Œ		25	(33,666)		E
25	•	E estis		2	١	1	12,975
	340.149	!	l	9,150		3	46,723

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[3] Special/Mandella Marger in reported in Persons in the Oro-Line Corpieses of Chyplopes notes received

[1] Specialforminal chaiges to reported in Berenty's 17001 first quarter 2001 constage press reference.

(b) An reported in 1971 a 2000 of the special production of the specia

[8] Chilipanis sectamed fire totatewing out as once of personal; properties, proceeding out of a closed sectament of 2000, Vencor recorded a \$50MM table on fire side of a closed benefit of its fire table quinter of 2000, Vencor rescorded a \$9MM write-off of the incomment of 2001, Vencor rescorded a \$9MM or side of invaries of invaries of 1999, Vencor recorded a charge of invaries of the accord quarter of 1999, Vencor recorded a charge of

(\$15MM) and the enrectionism of a mursing series (\$4MM).

LONG TERM CARE COMPANY COMPARABLES

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Mad Record Fixes I Year Most Recent Gaster Reported Mostfus Ended	Estrentis DEV Des-00 Jun-01	Manor Ours HCA Dec-30 Jan-01 6	Extendinava Iftadih Sves Des-00 Jun-01 6	National Healthcare AlliC Dec-40 Jun-01	Kindred [besself Vester) VCRIQ VCRIQ Dec-00 ha-01	Herbarian Hills Doc-00 Jan-01 6	Average	
Discrit. 1938 1939 2000 2000 2010 1070 1070 1070	5 55,230 66,743 77,1364 38,185 31,185 77,084	\$ 46,587 \$4,087 \$6,773 26,773 26,733 26,733 26,733	\$ 55,034 41,267 45,115 11,715 23,305 40,625	\$ 4,401 5,353 6,880 2,938 3,399	15,130 15,134 15,038 17,106 11,460	2 (1,27) 24 (57) 24 (57) 1,679 11,699 17,159	•	52,940 42,573 12,516 40,473
Chect assent finometic 1954 1959 2000 YTD 1.YTD 1.TM	•	\$ (22,511) 267,069 17,108 (1,443) 19,247 (2,543)	(220)	· · · · · · · · ·		2 19 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		85 1 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3
Dass. 1998 1999 2000 YTD LYYD LYND	8 (25,036) (76,019) (76,019) (10,018) (10,018)	2 21,597 (47,218) 21,489 11,489 (4,696) 96,978	\$ 77,680 (52,641) (27,651) (53,751) (53,751)	8 (5,685) 2,632 6,942 88.C 1,036 1,036	3 76,099 150 2,000 13,404 1,000	15,020) (10,104) 16,122 16,122 (1,123 17,139	-	25,759 (552) (663) (603) (1,14) (509)
Net Income (Before XO Newth: 1998 1999 2000 YTD LYTD	8 (24,440) (14,440) (14,740) (40,740) (40,740) (40,740)	\$ (46,162) (55,138) 39,053 35,195 (4,212) 86,462	\$ 22,924 (70,157) (54,679) (15,439) (18,469)	8 (4,399) 8 (4,399) 10,218 10,314 10,996	\$ {572,906} (60,249) (4,003) 78,089 7,089 7,189	3 (24,187) (16,760) (14,170) (14,170) (44,170) (46,439)	•	(167,613) (154,721) (16,715) 10,433 (754) (754)
Eull-Diered EPS Defort XO lismit: 1994 1999 2000 YTD LYTD LTM	\$ (0.29) \$ (0.51) \$ (0.43) \$ (0.43) \$ (0.43)	8 (0.43) 8 (0.43) 8 (0.53) 8 (0.53) 8 (0.53) 8 (0.53)	12221	8 0.73 8 0.73 8 0.48 8 0.48 8 0.48	(1.29) (0.73) (0.73) (0.73) (0.73) (0.73) (0.73) (0.73) (0.73)	1,423 2,609 3,609		25.00 C C C C C C C C C C C C C C C C C C

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£	17,523	761'09	19017	C40 C7	31.78	21,761	107.33
- A	110,000	359,596	10,053	92,689	417,176	157 T	724,55
E							
ESTIDA:	196 05.	¥97 LDL *	\$ 125.469	\$ 34.187	\$ (269,572)	\$ 25,919	200
1991	150/251 E	CAL DAT	. C. 38	12,912	(474,893)	10,445	319,816
6661	#30° 30°		25, 126	49,143	139,136	25.02	
2002	115.421	176 961	29.905	19.163	19,464	¥.'	
Ę	\$1.51.5 \$CE \$1.5	100	4, 36	11.071	69,734	10,437	25.25
LYTB	127 116	17.1%	61.13	20230	158,356	17,173	143,9
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1137	\$ 85,175	\$ 278,272	3 71,746	\$ 22,401		•	
	129,169	23,542	ž	19,75	[50/10c]		
2000	135,200	190,315	748'6Z	73,440	10,34	9	
	66,009	#16CI)	9,410	12,736	14,70		131
	955 19	199"16	20,513	1			1 20
	142,461	212,702	18,789	14,03	DC3(94	cik'	
EBITDA-ChaX:	•	45 et	97.77 ×	\$ 10.149	\$ (537,160)	5 (42,616)	\$ (65,824)
1661	940'87 8			10.02	1586,186		
\$661	SHALL	174,51	131 13	917 (7	59.13		
3000	247661		200	175.91	1111	2,006	
2	81,163	515/11		276	117	670	
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רווע	169,604	22,72	47,519		7		
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Capital Percentains	1188811	\$ 1317.756	•	•1	**	w	М
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8 !	(3158)	(43,489)	(6,193)	(2.622)	(LLG(C))	(3,483)	(23,171)
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<u> </u>	January.						

LONG TERM CARE COMPANY COMPARABLES in 800s, except per their commit

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\$ 24,622 \$ 12,287 \$ 2,941 \$ 29,183 \$ 141,393 \$ 1,156 \$ 2,545 \$ 1,541 \$ 1,541 \$ 1,542 \$ 141,393 \$ 1,156 \$ 2,545 \$ 1,541 \$ 1,542 \$ 1,1544 \$ 1,1544 \$			•		2 5			Ę	ē	3	9		
\$ 2,4622 \$ 12,387 \$ 2,941 \$ 29,189 \$ 141,399 \$ 1,386 \$	64 M M M M M M M M M M M M M M M M M M M				•	•		_			•		
\$ 24,622 \$ 12,287 \$ 2,911 \$ 5,111 \$ 114,120 \$ 11,120 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 2,520 \$ 1,126 \$ 1,126 \$ 2,520 \$ 2,520 \$	44 VI M VI M											,	;
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State Stat	Becta Avelus					•			•				•
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1,0,0,0,0	M W W M		(12,287)	•	2 Z Z	¥ \$	23		4,330			•	12.13
1,000 1,00			(19,12)		(5)	13	3	. =	51,265)		11,940)		(53,859
Absert: Abs	Alecto: S S S S S S S S S S S S S S S S S S S			•	57.17		2		24.135	•	10,168	**	261,237
Absent: Administrative by the state of the	Assetti: S S S S S S S S S S S S S S S S S S S			•	30.012		ž		22,483	,	48,659		11,134
Abstract America 277 Delical 277 Delical America 277 Delical 2	Alecto: S.	8 X	388,091	•	37.0	ğ	Î	•	14,942		44,138		116,011
Administrative state sta	Assets: S.												
\$ 2256.59 \$ 81,266 \$ 87,143 \$ 837 \$ 17,418 \$ 18,546 \$ 20,177 \$ 10,215 \$ 200,473 \$ 10,0002 \$ 11,110 \$ 18,77 \$ 17,418 \$ 18,546 \$ 200,473 \$ 100,990 \$ 79,456 \$ 11,100 \$	v1 44		•	•	1,362		920		28,956	•		**	12,521
\$ 225.639 \$ 81,266 \$ 47,43 \$ 837 \$ 173,411 \$ 185,46 \$ 203,77	v1 44	29,134	•		2	.	e 3		79,707				11.0
\$ 2275,539 \$ 81,286 \$ 81,143 \$ 637 \$ 173,111 \$ 18,346 \$ 200,473 100,990 79,456 815 615,994 4,736 11,235 200,473 100,990 79,456 815 15,894 4,736 4,736 11,746 11,744 \$ 1,744 11,74	· ·	36,562	•		97 7 ',	ř	Ē		70.41				
\$ 150,741 (10,072 81,110 R74 159,277 11,235 100,473 10,990 79,456 815 15,594 4,736 4,736 11,745 5 15,074 4,736 11,745 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 5 15,074 6				**	17.143		23		118,81	**	15,546	•	\$12,66
\$ 5,467 \$ 7,436 \$ 15,874 \$ 5,58 \$ 15,874 \$ 5,58 \$ 15,874 \$ 5,58 \$ 5,467 \$ 5,182 \$ 5,182 \$ 5,182 \$ 5,182 \$ 5,182 \$ 5,182 \$ 5,182 \$ 5,182,594 \$ 2,182,59			-	1	81,J10		E		71.85		11,253		92,746
\$. \$ 63,467 \$. \$ 7,894 \$ 15,874 \$. \$ 1,007	•	200,473	100,990		19,456	-	2	•	ž,				
\$1,982,280 \$2.2189,777 \$ 974,448 \$ 240,319 \$1,235,974 \$ 218,233 \$ 1,1 1,556,573 \$ 273,444 \$20,697 \$ 1,1 1,556,573 \$2,156,02 \$ 185,617 \$ 273,474 \$20,697 \$1,1 1,556,573 \$2,156,02 \$ 4,687 \$ 5,986 \$ 2,550 \$2,551,11 \$60,479 \$13,244 \$2,451 \$2,451	` ` • •	,	29719	•	•		E		15,874	•	•	•	14.540
\$ 1,982,280 \$ 2,289,777 \$ 974,448 \$ 240,319 \$ 1,235,974 \$ 283,233 \$ 1,1		•	107	•	•		댶				•		1,33
\$ 1,967,250 \$ 2.219,777 \$ 974,448 \$ 240,319 \$ 1,235,974 \$ 213,233 \$ 1,1		.•	1,766		•	*	25		•				=
\$ 1,962,250 \$ 2,216,777 \$ 974,448 \$ 240,319 \$ 1,235,974 \$ 218,233 \$ 1,1 1,875,913 2,354,63 873,590 273,647 1,334,414 200,697 1,1 1,856,877 2,354,022 801,318 273,673 1,534,774 199,813 1,1 \$ 34,552 \$ 185,617 \$ 27,600 \$ 6,467 \$ \$ 9,864 \$ 2,350 \$ 273,011 160,479 13,244 22,431 4,250	Total President											•	
			2,289,777	•	974,448		313	¥.	5.974			**	1, 167, 772 (m) 194
\$ 34,012 \$ 185,617 \$ 27,600 \$ 6,467 \$ - \$ 9,860 \$ 277,111 160,479 13,244 22,451 - 3,250		112,993	2,351,461		965,57	27.	3 6	<u> </u>	7	•	193.613		1,152,065
\$ 34,052 \$ 185,617 \$ 27,600 \$ 6,467 \$ - \$ 9,860 \$ 277,111 160,479 13,244 22,451 - 1,250		100,137	770/007		51 C 124	•	3	•					
222,111 160,479 13,244 22,451 . 1,250	•			•	27,600		\$	••	•	•	9,860	**	43,936
				1	13.24	2	5		•		1,250		7,43

LONG TERM CARF COMPANY COMPARABLES 1 is DOL, except per value anomal

	Pennik	Kener	Ertendkare	Nethenel	Mindred	Herberikle	\$	Non-Bankrapi
	Enterprise	Cire	Health Born	Healtheare NHC	(herandy Variety	Healthears	4	Avire
Man Garage Start Very	Det-00	Des-00	Des-00	Dec-00	Dec-03	Dee-69		
Man Bearle Conder Reported	7en-0	Ze o	Fra-01	Par G	lo uni	Į,		
Months Ended	•	4 0	•	•	•	•		
Ouren Lindihies - Non-Intersa Dening	23966	219412	5 138.380	\$ 85,956	\$ 196,873	\$ 29,534	M	202,273
\$661	209.156	312.066	13,427	20,153	428,691	31,563		210,577
YTD	26,28	131,151	114,916	18,743	324,466	36,286		225,130
Love Tern Debt / Lishilites Subject to Communisti	,					1 316 /61	•	461.04
6661	246,54	\$ 687,502	15,200 N	57.75	1,260,373		•	513,124
2900 YTD	692,149	נמוו	38,18	44,124	100,000	161,812		312,518
Total Danity:	\$ 641,124	\$ 980,057	\$ 237,195	\$ 51,636	\$ (178,309)	\$ (23,22)	**	251,810
2000	\$10,993	1,012,729	124,161	75.50	(42,252)			27 Fall
OT.	545,619	1,061,671	167,328	985.11	orrespond			<u>.</u>
						171576	•	113.614
666	\$ 1,348,725	\$ 1,962,745	45% SM S		•	147 553	•	731.431
2000	1,256,487	571,803,1	606,534	15,894	990,059	140,451		775,547
	•							
Gradit - Test Revenant:	į	;		. 2	***	A7.4		800
YTD versus LYTD	2.936	* 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7			7,5%	_	1 5
2000 versus 1999 1999 versus 1998	-9.4%	*77	•		-11.1%	.1.6%		r F
								;
	7.1%			6.0%	28.3%	-28.2%		76.0-
AMAN AMAN STORY	25%	*10.5%				4976	_	- T
1661 Emeran 6661	27.6%		**************************************		868t	E1.80		ę.

Exhibit 2

Page 37 of 61

INSTITUTIONAL PHARMACY COMPANY COMPARABLES

Institutional Pharmacy

skilled nursing facilities, assisted living communities and other institutional health care facilities. The Company operates in two business segments: pharmacy services and contract research organization services. At 12/31/00, pharmacy services were provided to 636,500 residents Omnicare is a leading provider of pharmacy services to long-term care institutions such as in 8,400 long-term care facilities.

institutions including skilled nursing facilities, assisted living facilities and other institutional NCS Healthcare is a leading independent provider of pharmacy services to long-term care healthcare settings. The company serviced 227,000 residents.

NCS Health Care Inc.

Omnicare Inc.

INSTITUTIONAL PIJARMACY COMPANY COMPARABLES S in 0001, exerp per share amount

	{	Institutional Pharmacy	Phan	nacy			
		1	Š	NCS	•	- Table	
	7	OCR	4	NCSS			
Most Recent Fiscal Year		Dac-00		Jun-00			
Most Recent Quarter		7en-01		Mar-Ol			
Months Ended		•		•			
TRAILING 12-MONTH RESULTS							
Marrie Mulipies: Setembre Value / Yotal Revenues		¥		0,3x		0.84	
Enterprise Value / EDITDA		11.7x		6.81		\$.2x	
Enterprise Velue / EBIT		16.5x		-176.3x		-79.9x	
Enterprise Value / EBITDA-CapX		13.fx		\$.Jx		10,7x	
di Fane:							
Nel Deb/EBITDA		1.1x		10.5x		6.6x	
AI FMV:						,	
Net Debif EBITDA		1.5x		6.6x		¥9'}	
Interest Courtine							
ERITOR / Interest		4.3x		O.Bx		1.6x	
EDITDA-CapX / Interest		1.91		0,7x		2.3x	
Total Bearings	41	2.051.522	•	631.927	-	1,341,725	
EBITA	,	245.515		25.555		135,545	
		173,988		(985)		86,502	
EBITDA-CayX		217,934		21,012		119,473	
Interest Expense	**	\$6,599	*	32,002	4	44,301	
		73.61		7 000		25.	
EBITOA Margin		K7:7		C			
After-Tax Return on Capital*		17.4%		5.4%		11.4%	
ЕВПА	•	204,612 e	•	10,445	44	107,529	

•• Calculated at: (EBITA x (i - 40%xxnit)) / Average Capital; Opital defined as Total Assets less Intangible Assets less Cash & Investments less Non-Islanets Bearing Current Liabilities

* pricing search at 8/14/01

INSTITUTIONAL PHARMACY COMPANY COMPARABLES \$ in 800s, except per share emounts

		Jastitutions! Pharmacy	72.	MACY	ŀ		
	٩	Omnicare	ř	NCS Tealthcare	i	Average	
Most Breen First Ver		200 200 200 200 200 200 200 200 200 200	-	MCSS Sel-60			
Most Repent Owarter		IQ-ES		Marol			
Months Ended		4 0		•			
ENTERPRISE VALUE							
***************************************		216 13		53.752			
	•	7	•		•	:	
Stock Price at 3/14/01	"	24.10	•	A	^ •	17.	
22 WK Kilgh 43 life 1 am	n v	20.02	^ ~	2 6	• •		
32 TR 20%	•	•	•	2	•		
MARKET CAPITALIZATION	•	1,242,558	"	4,506	•	1,128,532	
Back Debt	•	\$1,038	"	206,130	"	128,584	
priche		1000		85.0			
Notes		345,000		102,116		223,558	
pricing		38.0		35.0	•		
Other Debi		375,000		1,126		188,063	
pricing	ŀ	100.0	ŀ	35.0	•		
TOTAL DEDT	4	771,038	n	309,172	143	240,203	
check		•		•			
TOTAL DEBT @ PMY	•	B£9,627	•	211,345	**	470,492	
Orkee Lish Hilling		•		•		•	
Other Equity Interests		•		•		•	
T seem Introduceds		,		•		•	
Less: Cash		(117,703)		(42,162)		(19,913)	
•							
ENTERPRISE VALUE	m	\$ 2,864,493		173,689	"	160'615'1 \$	
Net Debt (including other liabilities) @ FMV	44	611,935	₩	\$ 169,183	**	390,559	

Institutional Pharmacy Company Comparables S in Dod, excep for these emonut	AL PIIARMACY COMPANY CO 5 in DOCK, except pet thate amounts	OMPARABLES 1	
	Enstitutional Pharmacy NCS Omnicare Health	Pharmacy NCS Heathcare	Average
Mosi Recent Fiscal Year Most Recent Quarter Months Ended	OCR Dec-20 Jun-01 6	NCSS Jun-00 Mar-01 9	
Net Patient Revenues 1998 1999 2000 YTD LYTD LYTD	•		•
Other Revenues: 1598 1899 2000 YTD LYTD LYTD	\$ 1,517,370 1,661,921 1,971,748 1,633,710 973,536 2,051,532	\$ 509,064 717,825 694,530 471,373 533,976 631,927	\$ 1,013,217 1,289,873 1,312,939 763,542 783,785
Total Revenues: 1598 1599 2000 YTD LYTD LYTM	\$ 1,517,370 1,861,921 1,971,348 1,653,710 973,536	\$ 509,064 717,825 694,530 471,933 533,936 611,927	\$ 1,013,217 1,289,873 1,233,019 7,25,254 7,51,755
Cost of Goods Said 1998 1999 2000 YTD LYTD LYTM	\$ 1,058,743 1,338,638 1,448,955 771,383 714,125 1,503,213	\$ 380,217 540,547 556,757 386,987 424,833 518,911	\$ 719,480 939,593 939,593 1,001,356 1,011,062
Selling, General & Administrative 1999 2000 YTD LYTD LTM	\$ 283,438 351,639 367,507 190,006 183,192 374,321	\$ 93,895 123,019 126,569 81,707 94,675	\$ 188,657 239,829 247,238 135,851 138,943

	ao Eury y		,	\$ 908,147 1,179,422 1,248,594 715,042 708,413 1,255,223	\$ 32,045 46,438 51,726 27,528 29,810 49,044	\$ 13,965 43,671 61,479 9,000 27,864 42,616	\$ 14,678 12,234 40,659 26,322 21,680 44,301
COMPARABLES it	Pharmacy NCS Healthear	NCSS Jun-00 Mar-01		\$ 474,112 668,566 683,726 468,694 519,508	\$ 16,454 23,512 28,678 18,642 20,780 26,540	\$ 6,862 52,002 95,759 13,183 45,299 63,643	\$ 5,745 18,301 26,243 24,319 18,560 32,002
al Pelarmacy company cc s in Bob. except per share amounts	Institutional Pharmacy NCS	OCR Dec-40 Jun-01 6		\$ 1,342,181 1,690,277 1,813,462 961,389 897,317 1,877,534	5 47,636 69,164 71,973 36,414 38,840 71,547	\$ 19,068 35,139 27,199 4,817 10,428 21,588	\$ 23,611 46,166 55,074 28,324 26,739 56,599
Institutional Pharmacy Company Comparbles 3 in 808, except per share grounts		Moul Recent Fiscal Year Moul Recent Quarter Months Endes	Renti 1998 1999 2000 YTD LYTD LTM	Tolel Expenses: 1998 1999 2000 YTD LYTD LYTM	Deptesiation & Amortization: 1998 1999 2000 YTD LYTD LTM	Non-Recurring flams: 1998 2000 YTD LYTD	Interest; 1998 2000 YTD LYTD LTM

INSTITUTIONAL PHARMACY COMPANY COMPARABLES S in 800s, except per thare emounts	Institutional Pharmacy	Omaleare Heathcare Average		6 9 9	(1.678)	1,921	•	•	(158)	•	19261 \$ 7100 3 10077 +	0.50	3,326	300		36,929 300 18,615		\$![[]! \$		(*************************************	(52,717)	(17,871)		49	u	3 (163) \$	6,40 \$ (1,50) \$	\$ 027 \$ (2.50) \$ (1.12)	0.66 \$ (4.31) \$
INSTITUTIONAL PHARM S in 8081, e.			Most Recent Fiscal Year	Most Recent Quarter Months Ended	Other	2661	2000	ATD.	LYJ	LTM	Direct	1661	999	er.	CLAT	ити	Net Income (Before XO Items):	1998	1999	2000		LIN	Pally-Dilated EPS (Defore XQ lterrs):	1498	. 5001	2000	Ę,	LYTD	L'IM

INSTITUTIONAL PITALIMACY COMPANY COMPARABLES 3 in 0004, except per their emount

N22/2001

INSTITUTIONAL PIFARMACY COMPANY COMPANABLES

§ 10 000s, except per there onionals

	•			ļ			
	1	Institutional Pharmacy	Pharm	Į.			
	Ō	Omnicare	=	Healthcare	\$	Average	
No. of the second secon	_	ර දි දි දි	ZZ	25 SS 10 SS			
Most Recent Placer Com-		Nen-01 6	Ξ	Mar-01 9			
Mostra Endoc							
Cash & Investments	•	97,267	**	29,424	•	63,346	
2000		111,507		16,387		79,937	
£,							
Minimum Cash		•					
Excess Cash & Investments:	-	(47.267)	4	(75,424)	14	(63,346)	
6661	•	(11,607)	•	(16,387)		(63,997)	
ATA ATA		(117,703)		(42,162)		(79,933)	
Accounts Receivable:			1		•	¥00 100	
1999	vs	472,283	•	150,168	^	280 817	
2000		441,196		103,310		22,172	
2							
inventor:	***	120,280	**	49,244	**	84,762	
2000	•	129,404		37,086		17.45	
er.		134,296		28,657		1.47	
Interneible Assets & L.T. investments			(91	٠	777 D&K	
6661	**	1,188,941	1	321,855	•	745,003	
YTD		1,146,171		312,277		729,224	
Total Assels:				•	•	766	
1999	*		•	699,499		178.44	
2000		2,210,216		240,000		174.992	
E		2219,560		330,000			
Consult Metarliks, S/T Debt.		77413	•^	3,480	•	40,447	
6661	•	•)	206,781		321,706	
YTD		333		308,246		154,290	

4727700\$

INSTITUTIONAL PITARMACY COMPANY COMPARABLES
\$ in 000s, except per share amounts

Case 1:05-cv-00427-KAJ Document 26-7 Filed 01/23/2006 Page 46 of 61

E4.3

FROM RICHARDS, LAYTON, & FINGER

(THU) 9. 13' 01 21:13/ST. 21:10/NO. 4863821365 P 6

UNITED STATES BANKRUPTCY COURT DISTRICT OF DELAWARE

In re

Chapter 11 Case No.

GENESIS HEALTH VENTURES, INC., et al.,

Debtors.

(Jointly Administered)

Chapter 11 Case No.

Chapter 11 Case No.

MULTICARE AMC, INC., et al.,

Debtors.

(Jointly Administered)

AMENDMENTS TO DEBTORS' JOINT PLAN OF REORGANIZATION TO COMPLY WITH OPINION ON CONFIRMATION

Genesis Health Ventures, Inc. ("Genesis"), The Multicare Companies, Inc. ("Multicare"), and the other above-captioned debtors and debtors in possession (collectively with Genesis and Multicare, the "Debtors"), hereby file these Amendments to the Debtors' Joint Plan of Reorganization, dated July 6, 2001 (the "Plan"), to Comply with the Court's Opinion on Confirmation.

- Section 5.10 of the Plan (Release of Representatives) is amended
 by replacing the entire paragraph with the following paragraphs:
 - (a) As of the Effective Date, the respective officers, directors, employees, financial advisors, professionals, accountants, and attorneys of the Genesis Debtors, the Multicare Debtors, and the respective statutory committees of unsecured creditors appointed pursuant to section 1102

 54

9/13/01

¹ Unless otherwise defined, capitalized terms used herein shall have the meanings ascribed thereto in the Plan.

FROM RICHARDS, LAYTON, & FINGER

(THU) 9. 13' 01 21:14/ST. 21:10/NO. 4863821365 P 8

3. Except as expressly amended hereby, all other provisions of the

Plan, as modified by the Technical Amendments to the Pian, dated August 27, 2001,

shall remain unaffected and in full force and effect.

Dated: September 13, 2001 Wilmington, Delaware

WEIL, GOTSHAL & MANGES LLP 767 Fifth Avenue New York, New York 10153 (212) 310-8000 Michael F. Walsh Gary T. Holtzer

-and-

RICHARDS, LAYTON & FINGER, P.A. One Rodney Square P.O. Box 551 Wilmington, Delaware 19899 (302) 658-6541

By: Nark D. Collins (No. 2981)

ATTORNEYS FOR THE GENESIS DEBTORS AND DEBTORS IN POSSESSION WILLKIE FARR & GALLAGHER 787 Seventh Avenue New York, New York 10019-6099 (212) 728-8000 Merc Abrams Paul V. Shalhoub

-and-

YOUNG CONAWAY STARGATT & TAYLOR
11th Floor, Wilmington Trust Company
P.O. Box 391
Wilmington, Delaware 19899-0391
(302) 571-6600

By: Manuely Juhre Robert S. Brady (No. 2847)

ATTORNEYS FOR THE MULTICARE DEBTORS AND DEBTORS IN POSSESSION

NY2-M0789147021W4H34732-DOCS0505.0003 RCF1-2359679-19/13/035:08 PM Received Time Sep. 13. 9:35PM

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FROM RICHARDS, LAYTON, & FINGER

(THU) 9. 13' 01 21:11/ST. 21:10/NO. 4863821365 P 2

FAX TRANSMITTAL SHEET

RICHARDS, LAYTON & FINGER

One Rodney Square P.O. Box 551 Wilmington, Delaware 19899 (302) 651-7700 Fax (302) 651-7701 Fax Confirmation (302) 651-7798

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Date: September 13, 2001

From: Ann Jerominski, RP for Monica Molitor Number of Pages (including cover): _8

Client Matter #: 128095

Re: Genesis Health Ventures, Inc., et al. & Multicare AMC, Inc., et al.

Amendments to Debtors' Joint Plan of Reorganization to Comply with Opinion on

Confirmation

		TELEVISION OF THE CONTRACT OF	EU LONGAC	
1.	The Honorable Judith H. Wizmur	United States Bankruptcy Court for the District of New Jersey	856-757-5126	856-757-5052
2.	Joseph McMahon	Office of the U.S. Trustee	302-573-6491	302-573-6497
3.	Laurie Silverstein	Potter Anderson	302-984-6000	302-658-1192
4.	William P. Bowden	Ashby & Geddes	302-654-1888	302-654-2067
5.	James Wankmiller George Haeger B.J. Hauswald	Genesis Health Ventures	610-444-6350	610-925-4242
б.	Teresa K.D. Currier	Klett Rooncy	302-552-4200	302-552-4295
7.	Lisa Beckerman	Akin, Gump	212-872-1000	212-872-1002

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FROM RICHARDS, LAYTON, & FINGER

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			77108141	
25.	Connor Bifferato	Bifferato Bifferato	302-429-1900	302-429-8600
26.	Marla Rosoff Eskin	Jacobs & Crumplar	302-656-5445	302-656-5875
27.	Çari Kunz	Murphy Spadaro	302-654-4600	302-654-4775
28,	David A. White	Welch & White	302-622-8900	302-622-9046
29.	Doreen Becker	Holfeld & Becker	302-654-3535	302-654-6191
30.	Jeffrey Schlerf Elio Battista	Counsel for GMS	302-429-4225	302-658-6395
31.	Jeffrey Wisler	Counsel for Citicorp Vendor	302-658-9141	302-658-0380
32.	Michael DeBaecke	Blank Rome	302-425-6412	302-425-6464
33.	Jeh Johnson	Paul Weiss & Rifkind	212-373-3000	212-757-3990
34.	Charles M. Oberly	Counsel for Tort Claimants	302-576-2000	302-576-2004
35.	Susan Morrison	Counsel for Tort Claimants	813-873-0026	813-286-8820
36.	Kenneth Goodkind E. Richard Dressel	Counsel for Cherry Hill Convalescent Center	856-661-1900	856-661-1919
37.	David Finger	Counsel for Greystone	302-884-6766	302-573-2507
38.	David Musgrave	Counsel for Greystone	410-580-4222	410-580-3785
39.	Erik Kimball	Counsel for SunTrust	407-426-7595	407-426-8022
40.	Richard S. Miller Thomas J. Weber	Counsel for THCI	212-801-9200	212-801-6400
41.	Selinda Melnik David Jenkins	Counsel for Charles Grimes	302-652-8400	302-652-8405
42.	Harry M. Rifkin	National Bank of Cambridge	410-938-8800	410-321-7044
43.	Steven T. Davis Edmond George	Counsel for AGE entities	215-665-3000	215-665-3165

RLF1-2359734-1

Received Time Sep.13. 9:35PM

CERTIFICATE OF SERVICE

The undersigned hereby certifies that on the day of June, 2004, he caused a true and correct copy of the foregoing Plaintiffs' Mcmorandum in Opposition to Defendants' Motions to Dismiss to be served upon the following counsel by U.S. First Class Mail.

Steven K. Kortanek, Esq. Klehr Harrison Harvey Branzburg & Ellers 919 Market Street, Suite 1000 Wilmington, DE 19801

Barry Sher, Esq. Fried Frank Harris Shriver & Jacobson LLP One New ork Plaze New York, N.Y. 10004-1980

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Counsel for Defendant Mellon Bank NA

Russell C. Silberglied Richards, Layton & Finger, P.A. P.O. Box 551 Wilmington, DE 19899

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UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

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In re:	: Civ. Act. No. 04-CV-157 (SLR) : Related to
GENESIS HEALTH VENTURES, INC., et al., Debtors,	: Case No. 00-2692 (JHW) : (Jointly Administered)
RICHARD HASKELL, et al.,	x x :
Plaintiffs, v.	: Adv. Pro. No. 04-53375 (JHW)
GOLDMAN, SACHS & CO., et al.,	:
Defendants.	: :
	X

MELLON BANK, N.A.'S SUPPLEMENTAL MEMORANDUM IN SUPPORT OF MOTION TO DISMISS

TO THE HONORABLE JUDITH H. WIZMUR:

Defendant Mellon Bank, N.A. ("Mellon") submits this supplemental memorandum in support of Defendants' Joint Motion to Dismiss Plaintiffs' Complaint (the "Joint Motion"), specifically with respect to dismissal of the Complaint in its entirety as against Mellon.

PRELIMINARY STATEMENT

This action is a blatant, renewed attempt by Plaintiffs, former subordinated debenture holders of Genesis Health Ventures, Inc. ("Genesis"), to reorder the priorities

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among creditors and effectively revoke the confirmed Plan years after its effective date. Having had a full and fair opportunity to contest the Plan on numerous occasions, Plaintiffs now seek to take one more bite out of the proverbial apple and evade the necessary finality of the Confirmation Order and the provisions and intent of § 1144 of the Bankruptcy Code, by cloaking this new challenge in the guise of tort claims, aimed at the very same core of facts underlying the valuation of Genesis which they previously challenged.

As set forth in the Joint Motion and Defendants' joint reply memorandum in further support thereof (the "Reply"), Plaintiffs' Complaint must be dismissed on numerous grounds including, among others, § 1144, res judicata, collateral estoppel, the finality of the Plan and Confirmation Order and the Court's inherent authority to enjoin a collateral attack on its orders and proceedings, and the failure to state a claim upon which relief may be granted. In particular, Plaintiffs' glaring failure to address the holding in In re Public Service Co. of New Hampshire, 43 F.3d 763 (1st Cir. 1995), is telling. As the Court of Appeals there held in strikingly similar circumstances:

> [T]his case can be disposed of based on a single, relatively narrow circumstance: the attacks now made ... were in part made in the reorganization proceeding itself; and, to the extent that they were not made there, they could and (if meritorious) should have been made there.

> [W]e think it evident that allowing such an attack would disrupt Congress' detailed scheme for approval of ... reorganizations, and would frustrate the proper administration of the Bankruptcy Code.

¹ Capitalized or abbreviated terms not otherwise defined herein shall have the meanings ascribed to them in the Joint Motion.

<u>Id.</u> at 767-8. In determining that "the courts have authority to fashion appropriate limitations on [such] collateral attacks," <u>Id.</u> at 767 n.2, the Court further stated:

In acting to protect its prior proceedings, the bankruptcy court acts in an equitable capacity. Later suits that threaten to undermine a bankruptcy judgment are not merely the concern of the individual litigants; the willingness of future claimants and creditors to compromise in chapter 11 proceedings depends on giving the reorganization court's approval a due measure of finality. And in determining how much finality is due, equitable considerations and policy concerns can properly justify results that are not literally compelled by statutory language.

<u>Id.</u> at 768. These precise factors apply here and mandate that the Court exercise its inherent authority to dismiss Plaintiffs' collateral attack on the Plan.

This supplemental memorandum, however, will not repeat the points that are fully detailed in the Defendants' Joint Motion and Reply. Instead, this memorandum will focus on the manifest lack of merit of the three claims asserted by Plaintiffs as against Mellon specifically, as follows:

- Plaintiffs' fraud claim utterly fails to satisfy the specificity requirement of Fed. R. Civ. P. 9(b) in alleging no specific actionable conduct by any identified Mellon officer or employee.
- Plaintiffs' fraud claim also fails to adequately allege scienter on the part of Mellon, which demonstrably had no motive to commit any of the alleged misconduct.
- The conspiracy to commit fraud claim similarly fails because of, among other grounds, a lack of specificity.
- Mellon clearly owed no duty to Plaintiffs, and thus, the gross negligence claim is legally insufficient.

Plaintiffs' transparent attempt to add another "deep pocket" by essentially relying solely on Mellon's position as administrative agent for the Senior Lenders cannot support

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any of their claims. Each of the three claims asserted by Plaintiffs against Mellon fails to state a claim upon which relief may be granted and must be dismissed.

RELEVANT FACTS

Prior to the filing of Genesis' bankruptcy petition, Genesis, Mellon, as administrative agent, and certain lenders entered into that certain Fourth Amended and Restated Credit Agreement dated as of August 20, 1999, as amended (the "Prepetition Credit Agreement"). At confirmation of Genesis' Plan, in excess of \$1.3 billion was due and outstanding under the Prepetition Credit Agreement. In addition, during Genesis' bankruptcy case, Genesis, Mellon, as administrative agent, and certain lenders entered into that certain Credit and Guaranty Agreement dated as of June 22, 2000, as amended (the "DIP Agreement"), whereby Genesis was provided with debtor-in-possession financing up to a maximum amount of \$250,000,000. Thus, Mellon acted as administrative agent under Genesis' prepetition and post-petition loan agreements.

It is undisputed that prior to the Confirmation Hearing on Genesis' Plan, Mellon had sold and assigned its entire claim against Genesis under the Prepetition Credit Agreement at a discount. Consequently, Mellon received no equity of the reorganized company upon the effectiveness of the Plan, although it continued to act as the administrative agent for the Senior Lenders through the confirmation proceedings and the consummation of the Plan.

Further, contrary to Plaintiffs' contention (Plaintiffs' Memorandum in Opposition to Motion to Dismiss (the "Opposition Memo") at 4), their assertion of claims against Mellon does affect the interests of all the Senior Lenders, not merely those named as

defendants herein. Under the Prepetition Credit Agreement, Mellon is expressly entitled to indemnification for all such claims from the Senior Lenders unless and until a final judgment is entered finding that the alleged damages "were the result solely of the gross negligence or willful misconduct" of Mellon. See Prepetition Credit Agreement § 12.12 (emphasis added), the relevant excerpt of which is annexed hereto as Exhibit A.² The DIP Agreement also provides for Mellon's indemnification by the Senior Lenders thereunder. See DIP Agreement § 8.06, the relevant excerpt of which is annexed hereto as Exhibit B. Similarly, Mellon is entitled to indemnification from Genesis for such claims unless and until a final judgment is entered determining that the alleged damages "resulted from the gross negligence or willful misconduct" of Mellon. See Exhibit B, § 10.06. This indemnification obligation survived confirmation of the Plan pursuant to the Court's Final Order dated July 18, 2000, approving the DIP Agreement (the "Final DIP Order"). See Final DIP Order ¶ 24, the relevant excerpt of which is annexed hereto as Exhibit C. The Court expressly recognized this indemnification obligation in its Opinion on Confirmation. See In re Genesis Health Ventures, Inc., 266 B.R. 591, 604 n.13 (Bankr. D. Del. 2001), appeal dismissed, 280 B.R. 339 (D. Del. 2002).

Although not relevant for purposes of this motion, Plaintiffs' assertion that Mellon received no release under the Plan (Opposition Memo at 3) is equally erroneous. The amendment to Section 10.06 of the Plan deleted the reference to all Senior Lenders but expressly retained the reference to "Mellon Bank, N.A., as administrative agent

² Section 12.12 of the Prepetition Credit Agreement was expressly referenced in the Response of Mellon Bank, N.A. As Agent, To the Objection of the GMS Group LLC and Charles L. Grimes to Confirmation of the Debtors' Joint Plan of Reorganization, dated August 24, 2001. Accordingly, the Court may take judicial notice thereof. See, e.g., In re Indian Palms Assocs,, 61 F.3d 197, 205-06 (3d Cir. 1995); Baldwin v. Local 343, Int'l Bhd. of Teamsters, 562 F. Supp. 36, 38 (D.N.J. 1982); 3 Weinstein's Federal Evidence, § 201.12[3] (2d Ed. 2004).

under" the Genesis and Multicare loan agreements. See Opposition Memo, Exhibit 3. In fact, in its Opinion on Confirmation, the Court, while directing the elimination of the release for other Senior Lenders, clearly recognized the propriety of and approved the release for Mellon. 266 B.R. at 608-09.

THE COMPLAINT

The Complaint asserts three causes of action against each of the Defendants, including Mellon: fraud, conspiracy to commit fraud and gross negligence. However, with respect to Mellon specifically, the Complaint is utterly devoid of any specificity whatsoever. Indeed, in the 86-page Complaint there is but one fleeting reference and in Plaintiffs' 77-page Opposition Memo there is absolutely no reference to any identified Mellon officer or employee, much less any specific misconduct by such officer or employee.

Plaintiffs' sole reference to a Mellon officer merely alleges that Sherman White, a former Mellon officer, "suggested" Beverly Anderson's name for the position of independent restructuring officer. See Complaint ¶ 74. As set forth below, this minimal reference is both irrelevant and insufficient to support any claim against Mellon.

ARGUMENT

I. PLAINTIFFS' FRAUD CLAIM FAILS TO SATISFY THE RULE 9(b) SPECIFICITY REQUIREMENT

A. <u>Plaintiffs Failed to Allege Any Specific Misconduct By Any Identified Mellon Officer.</u>

Fed. R. Civ. P. 9(b) provides that "[i]n all averments of fraud or mistake, the circumstances constituting fraud or mistake shall be stated with particularity." To

establish a fraud claim pursuant to Rule 9(b), Plaintiffs must establish with specificity and precision the "who, what, when, where, and how" of their fraud allegations; vague or conclusory allegations are not sufficient to meet Rule 9(b)'s requirements of specificity in pleading. See, e.g., Liafail, Inc. v. Learning 2000, Inc., No. C.A. 01-599 GMS, No. C.A. 01-678 GMS, 2002 WL 31667861, at *4 (D. Del. Nov. 25, 2002); see also Grant v. Kingswood Apts., No. Civ. A. 01-1523, 2001 WL 1178796, at *1-2 (E.D. Pa. Oct. 2, 2001); York Linings v. Roach, No. Civ. A. 19849, 1999 WL 608850, at *2 (Del. Ch. July 28, 1999) (the circumstances that must be stated with particularity include "the identity of the person making the misrepresentation and what he obtained thereby").

There is not a single allegation of a specific fraudulent act or statement by any Mellon officer or employee in either the Complaint or the Opposition Memo. The sole allegation in the Complaint, to the effect that Sherman White, a former officer of Mellon, "suggested" Beverly Anderson for the position of independent restructuring officer for Genesis (Complaint ¶ 74), can hardly form the basis of a fraud claim, much less satisfy the specificity requirement of 9(b).

Indeed, the purported issue of Beverly Anderson's independence is a patent red herring. The only possible relevance is to the question of the fairness of the management and related contracts that existed between Genesis and Multicare. However, the ultimate compromise that modified the pricing of such contracts — a direct result of the adversarial process between the polar-opposite interests separately championed by the Genesis Creditors Committee and Multicare Creditors Committee — best demonstrates the fairness of the process. Moreover, Plaintiffs had a full and fair opportunity at discovery and to be heard. The independence of Beverly Anderson was expressly and fully raised in the Multicare Creditors Committee's motion for appointment of a trustee that was filed

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months before confirmation of the Plan.³ See Appendix to Joint Motion, Exhibit AA.

In failing to otherwise identify any Mellon officer in the Complaint or the Opposition Memo, much less any actionable conduct by such officer, Plaintiffs clearly cannot satisfy the specificity mandated under Rule 9(b).

Plaintiffs' "Group Pleading" Does Not Suffice Under Rule 9(b). B.

In alleging their fraud claim against Mellon, Plaintiffs lump Mellon together with the other Defendants, relying on its status as administrative agent for the Senior Lenders to somehow establish that it acted as a co-conspirator in a fraudulent scheme to effect a greater equity distribution under the Plan -- a distribution in which it did not share. In addition to the palpable lack of logic to this allegation, and contrary to Plaintiffs' contention that they need not identify specific names and acts of a Mellon officer (see Opposition Memo at 70), without such specificity, the claim is legally insufficient.

Generally pled allegations of fraud against a group of defendants do not suffice. Rule 9(b) requires that fraud be pled with specificity and particularity as to each defendant, thereby permitting each defendant to be on notice of the charges against it. See, e.g., Naporano Iron & Metal Co. v. Am. Crane Corp., 79 F. Supp. 2d 494, 511 (D.N.J. 1999) ("A plaintiff must plead fraud with particularity with respect to each defendant, thereby informing each defendant of the nature of its alleged participation in the fraud."); De Lage Landen Fin. Servs., Inc. v. Cardservice Int'l, Inc., No. Civ. A. 00-2355, 2001 WL 799870, at *3 (E.D. Pa. July 12, 2001); see also Mills v. Polar Molecular

³ Plaintiffs were well aware of this motion and the alleged Beverly Anderson "independence" issue. GMS was a member of the Genesis Creditors Committee. See Joint Motion at 26. It is not surprising that the Multicare Creditors Committee alleged that Ms. Anderson's loyalty favored Genesis, while Plaintiffs now allege that her loyalties lay with Multicare. In any event, Plaintiffs cannot offer this issue as a "newly discovered" fact.

Corp., 12 F.3d 1170, 1175 (2d Cir. 1993) (complaint insufficient where it failed to link alleged fraudulent statements to particular directors).

Each of the cases cited by Plaintiffs is inapposite. First, Bernstein v. Kelso & Co., 231 A.D.2d 314, 320 (N.Y. App. Div. 1997), is a fraud case applying New York law, not federal law.⁴ In addition, Bernstein involved an alleged fraud that was "peculiarly within the knowledge" of a group of management defendants. Id. at 320-1. Similarly, in Airline Reporting Corp. v. Belfon, No. Civ. 2003-146, 2004 WL 903800, at *3-4 (D. V.I. April 24, 2004), the three employee defendants were controlling persons of a small corporation and were the only ones who "would know who participated in the alleged fraud." In contrast, at no time did Mellon serve as management for Genesis, which operated as a debtor-in-possession under §§ 1107 and 1108 of the Bankruptcy Code.

MBIA Ins. Corp. v. Royal Indem. Co., 221 F.R.D. 419, 422 (D. Del. 2004), is similarly inapposite. There, the defendants were small "closely related entities" and with a "shared controlling officer." Id. Therefore, relaxation of Rule 9(b)'s particularity standard was justified because:

'[i]n the case of a small corporation, where the boundaries between the corporate entity and the individual director are often permeable, it cannot be said as a general rule that allegations sufficiently directed against the corporate entity, fail to detail, for purposes of Rule 9(b),' the actions of closely related entities and their shared controlling officer. Id. (internal quotations omitted).

In <u>Duggan v. Terzakis</u>, 275 F. Supp. 2d 968, 973 (N.D. Ill. 2003), each of the defendants was put on notice although "lumped together," because of the "substantial overlapping

⁴ Moreover, the lower court erroneously decided factual issues in granting the motion to dismiss. <u>Id.</u> at 321.